



UNDER SECRETARY OF DEFENSE
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May 15, 1997

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
DIRECTOR, DEFENSE RESEARCH AND ENGINEERING
ASSISTANT SECRETARIES OF DEFENSE
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DIRECTOR, OPERATIONAL TEST AND EVALUATION
ASSISTANTS TO THE SECRETARY OF DEFENSE
DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTORS OF THE DEFENSE AGENCIES

SUBJECT: Management Reform Memorandum #1 -- Implementation and Expansion of
Infrastructure Savings Identified in the Quadrennial Defense Review (QDR)

Secretary Cohen has expressed his support for the infrastructure reductions proposed in the QDR. However, he believes that additional efforts must be made to streamline the Department's support and has established a special Task Force on Defense Reform for this purpose. It will report to him and the Deputy Secretary through my office.

Recommendations for additional infrastructure savings identified by the Task Force on Defense Reform will be fully vested and considered this fall during the program and budget review process. The final report of the task force, along with recommendations not acted upon during the program review, will be completed by November 1, 1997.

I am looking forward to your support and cooperation as we undertake this effort on behalf of the Secretary.



John I. Hamre